

Slips of the Tongue: Communicating as a Safety Professional

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INTRODUCTION



Wisconsin's Chamber

AGENDA

Communications 101

Crafting a Message

Crisis Communications

Tips & Tricks

Key Takeaways





Before communicating a message, you must ask yourself: Who What

Where

When

Why



Who is the audience?

- Employees (safety staff vs. non-safety staff)
- Customers
- Media/Public
- Someone else?

Who should deliver the message?

• Safety Director vs. Management/CEO



What is the message you are trying to deliver?

- Decide what you should say
- Importantly, what should you **NOT** say?
- Draft talking points to stay on message
- Prepare answers to questions you may get from your audience
- Determine key takeaways for your audience...and **repeat them**



Where is the best place to deliver your message?

- In Person (speech, one-on-one, etc.)
- Virtually (Teams, video clip)
- Email/Press Release
- Media Interview
- Sometimes it is **all the above**



When do you need to deliver your message?

- Immediate Response
 - Was there a safety incident?
- General Information / Regularly Scheduled Meeting or Event
 - Weekly safety talk?
- **Proactive** vs. **Reactive**?
- What medium fits your timeframe?



Why does your audience need to know what you are telling them?

- Create buy-in
 - Will you save their life or prevent serious injury?
- Make it relatable: **Personal Stories** vs. **Numbers/Statistics**
- If there is a problem, provide a solution





Know the Medium

- Speech
 - Captive audience
 - Longer timeframe allows for more detail
 - But...don't dilute key message
- Video
- Media Interview
 - Narrow message to a soundbite



Talking Points

- What are your **three main points**?
 - *Provide supporting information to each point*
 - What should the audience leave knowing?
- What does the audience know about you?
 - Creditability
 - Does the audience know why **YOU** are speaking?
- Call to action



Scenario #1: Delivering a Speech

- Long-form delivery (up to 1 hour)
- Captive audience do they already have buy-in?
- More time to support three main points
 - Reinforce key takeaways with **personal** anecdotes
- Other tools available?
 - Power Point, props, other speakers, etc.



Scenario #2: Video

- 1-3 minutes
- Only have an iPhone? No problem!
- Benefits:
 - Taped: Re-record and edit to perfect message
 - Tailor multiple videos to different audiences
 - Graphics to support talking points
 - Easily shared with audience anywhere



Scenario #3: Media Interview

- Tailor messaging to style of interview
- Live TV: Up to 5 minutes, responses 30 seconds
- Live Radio: Up to 8 minutes, responses 45 sec to 1 min
- Taped TV/Radio: 10 second soundbites, repetition
 - Stop and start an answer again, if needed
- Answer the questions you want to be asked
 - Find a path to **get back to your talking points**





Assess the situation

- What is the problem?
- Where are the threats coming from?
- Is a response needed?
 - Example: Don't send out a press release because someone made a comment on Facebook.
- Who should respond? And how?
- Appoint a decision maker...you will need one.



Communicate your message to the **right** audience(s)

- Hoping a story goes away is not a strategy, so...
- Develop talking points and supporting information
- Provide **facts** about the situation to your audience
- Apologize (if it is called for)
- Talk to an attorney...maybe
 - Note: legal advice and PR advice may not align, which is why you need a decision maker
- Offer solutions



Track the response

- Determine the metrics by which to measure the success of your response
- Is there more you should be doing?
- Are there **additional threats** coming?
- Are you implementing solutions to the problem?
- Did you communicate to the right audience(s)?



Rebuild the brand

- Implement strategies to avoid a repeat of the crisis
 - *More training, better equipment, etc.*
- Acknowledge the problem and crisis, but then move on
- Return to your mission and vision
 - Nothing shows a crisis has passed more than getting back to normal
- When appropriate, tell your story to the right audience





"It is not always what you say, it is how you say it."

- Outfit should match the situation
 - Don't wear high heels to a construction site
- Project your voice
 - Standing is better than sitting
- Make eye contact
- Do not rush your speech
- **Smile** (if appropriate for the moment)



Ummm...

- Eliminate filler words (practice in everyday speech)
- **Reinforce and repeat** your three main points
- Compose your message to match the audience
 - Are you talking to experts in the field or the general public?
 - Are you using acronyms that people know?
- Personal stories should backup data...and vice versa
- Practice



KEY TAKEAWAYS



Remember:

- Ask yourself the five W's
- Craft a message
 - Know your audience & the medium being used
 - Draft talking points
 - Don't forget a call to action
- Practice



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